EXECUTIVE SUMMARY
FISCAL YEAR 2016 – 2017
Executive Summary 2016 – 2017
MUSC College of Health Professions

Nancy Carson, PhD
Associate Dean for Academic & Faculty Affairs, Chair, Department of Health Studies

Karen Wager, DBA
Associate Dean for Student Affairs

Leslie Brady, MSW
Director of Development

Julie Parrish, MBA
Executive Director of Finance & Administration

Naomi Sampson, MHA
Director of Executive Operations & Project Management

Cristina Smith, OTD
Diversity Liaison

Juli Wilt, BS
Executive Assistant to the Dean

Kelly Long, BA
Director, Student Services

Debra Siler, MS
Director of Research & Administration

Paula Butler
College Finance Manager

Cami Meyer, MEd
Director, Student Life & Recruitment

Chris Miller, BS
Business Manager, Department of Health Sciences & Research; Center for Rehabilitation Research in Neurological Conditions

Meghan Herbert, MBA
Business Manager, Department of Health Professions

Ashley Brandner, BS
Business Manager, Department of Healthcare Leadership & Management

Catherine Cummins, BS
College Fiscal Analyst; Business Manager Dean’s Office & Department of Health Studies

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VISION

To improve the health of populations by developing and inspiring health scientists and leaders.

MISSION

As a College dedicated to educating a diverse range of health professionals, we benefit our students, the University, and community through our synergistic approach to creating new knowledge and expertise. Through interprofessional collaboration and innovation, we enrich the learning environment, increase our capacity to conduct research, and augment our ability to provide service. We are a dynamic and responsive College that generates solutions and contributes to the overall health and well-being of the citizens of our state and beyond.

EXECUTIVE SUMMARY

Our 50 year history as a College of Health Professions has enabled us to be competitive among other top Colleges of Health Professions in the country. We currently offer twelve different academic programs and have a 97% average pass rate on national board certification and licensure examinations. The College of Health Professions continues to have the largest student enrollment on campus. We have seen significant growth in research and have a national reputation for excellence in rehabilitation in neurological disorders with an emphasis in stroke and spinal cord injury. This summary provides a review of the extraordinary achievements in academics, research, service and development. Our success is attributed to the dedicated efforts of our faculty, staff, and students who are committed to making a difference in the lives we touch.

One primary focus for this coming year is a national search for a new Dean as our former Dean, Dr. Lisa Saladin, has been appointed to serve as MUSC Vice President for Academic Affairs and Provost. The goal is to name a person by Spring 2018. Dr. James Zoller will continue in the role of Interim Dean with plans to retire once the new Dean is appointed.

Leadership Appointments

**Heather Bonilha, PhD** assumed the role of Director for the Doctor of Philosophy in Health and Rehabilitation Science (PhD) Division August 2016. Dr. Bonilha was recruited to MUSC in 2009 to assist Dr. Bonnie Martin-Harris, former director, with building the PhD program and has been intimately involved with all details. These experiences made her ideally suited for the role of Director. In addition, Dr. Bonilha serves as the Medical Director for Speech-Language Pathology, Medical University Hospital Authority. Dr. Bonilha received a Master of Arts in Communication Disorders degree from the University of Central Florida and a Doctor of Philosophy in Speech Language Pathology from the University of South Carolina.

**Mark Bowden, PT, PhD** assumed the role of Director for the Physical Therapy Division January 2017 after having spent the last seven years as a researcher in the Department of Health Sciences and Research. Dr. Bowden co-founded the Physical Therapy Neurology Residency program and he is a fellow of the American Physical Therapy Association Education Leadership Institute (ELI), a formal program to develop leaders in physical therapy education and research. Dr. Bowden received his master’s degree in physical therapy from Duke University and completed his doctorate in Rehabilitation Science with an emphasis in movement science at University of Florida.

**Lauren Gellar, PhD** is the Interim Director for the Division of Healthcare Studies effective August 2017. Dr. Gellar is the inaugural Program Director of the Health Promotion Program at the University of South Carolina-Beaufort. One of her successes there was building the student body from an initial number of 5 to now 90 students in a little over three years. Dr. Gellar received her PhD in Clinical and Population Health Research from the University of Massachusetts Medical School. She received both her Master of Education in Community Nutrition Education and Master of Science in Public Health and Nutrition from Columbia University Teacher’s College. She is also a Master Certified Health Education Specialist.
Jillian Harvey, PhD came to the College of Health Professions in 2014 as an Assistant Professor and is now the Director for the Doctor of Health Administration Division. She previously served as a skilled nursing home administrator at Pinnacle Healthcare in Eugene, OR. Dr. Harvey obtained a MPH in Health Management and Policy from Oregon State University, and a Doctor of Philosophy in Health Policy and Administration from Pennsylvania State University.

Mohja Jerbi, MEd is the Director of Technology effective September 2017. She came from Texas Tech University Health Science Center where she served as a programmer analyst and instructional designer for two years. In that position, she developed instructional strategies and assessment techniques to meet the changing needs of learners. Ms. Jerbi received her master’s degree in instructional design from Texas Tech University College of Education and is working on a doctoral degree in Instructional Technology with a minor in business administration from the same university.

Abby Swanson Kazley, PhD is the Director for the Master of Science in Health Informatics Division in the Department of Healthcare Leadership & Management effective January 2017. She previously served as the Master in Health Administration Program Director. Dr. Kazley completed her undergraduate and master’s degrees from the University of Virginia, and her Doctor of Philosophy in Health Services Organization and Research at Virginia Commonwealth University.

Helen Martin, DHSc, PA-C is the Director for the Master of Science in Physician Assistant Studies (PAS) effective October 2016. She has served as PA Program Director at Lenoir Rhyne University, Hickory, NC; Keiser University, Fort Lauderdale, FL; and most recently South University, West Palm Beach, FL. Dr. Martin completed her doctorate degree in Health Science at Nova Southeastern University, Fort Lauderdale, FL. Before getting her doctorate, she did clinical work as a physician assistant in family medicine in Unionville, TN.

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**EDUCATION HIGHLIGHTS**

**Academic Degree Programs**
- Bachelor of Science in Healthcare Studies
- Master in Health Administration
- Master of Science in Cardiovascular Perfusion – Entry Level and Post-Professional
- Master of Science in Health Informatics
- Master of Science in Occupational Therapy
- Master of Science in Physician Assistant Studies
- Doctor of Health Administration
- Doctor of Nurse Anesthesia Practice – Post Baccalaureate and Post Masters
- Doctor of Philosophy in Health and Rehabilitation Science
- Doctor of Physical Therapy

**Program Updates**
- The Doctor of Nurse Anesthesia Practice (DNAP) post baccalaureate degree program accepted its first cohort of students in May 2017.
- The entry level Master of Science in Cardiovascular Perfusion program accepted its first cohort of students in August 2016.
- Two Occupational Therapy Doctorate (OTD) proposals (entry level and post-professional) are going to the Commission on Higher Education in September 2017. The Occupational Therapy Division expects to admit its first OTD class in Fall 2019.
- MUSC and Clemson have collaborated to offer accelerated pathway programs. CHP programs involved include Master in Health Administration, Cardiovascular Perfusion, and Doctor of Physical Therapy.
- The American Board of Cardiovascular Perfusion (ABCP) has approved the Medical University of South Carolina Cardiovascular Perfusion Simulation Center criteria to administer High Fidelity Perfusion Simulation (HFPS) for case credits to a Certified Clinical Perfusionist (CCP).
Diversity and Inclusion

Diversity and inclusion are integral to the College’s strategic plan. The College has established two new positions to enhance our recruitment and retention of diverse students, faculty, and staff: Associate Director for Student Diversity and Community Outreach and College Diversity Liaison. Other significant accomplishments include:

- Virtually all academic programs have instituted a holistic approach to admissions.
- The Occupational Therapy program will pilot a GRE preparatory course to select underrepresented applicants.
- Expansion of student programming, mentorship opportunities, and resources to support students in collaboration with University’s Office of Student Programs and Student Diversity.

Our Students

<table>
<thead>
<tr>
<th>789 STUDENTS</th>
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<tbody>
<tr>
<td>69% WOMEN</td>
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<tr>
<td>31% MEN</td>
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</tbody>
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- 69% women
- 31% men
- Average Pass Rate on National Board Certification and Licensure Examinations: 97%
- Underrepresented Minority: 14%
- First in family to complete college: 12%
- Average age: 24 years old; 35 years old distance-based
- 57% in-state
- 95% of graduating students indicated they made the right choice in selecting MUSC for their studies.

DEVELOPMENT HIGHLIGHTS

- The College of Health Professions 50th Anniversary Fundraising Campaign continues to experience great progress. During FY16–17, the College reached $3 million toward the campaign goal of $3.5 million. The campaign was launched July 1, 2015 and concludes December 31, 2017.
- The College experienced a growth of nearly 20 percent in planned gifts designated to the College--$705,000.00 in gift commitments for this fiscal year. We are grateful to recognize and honor 43 members of the College of Health Professions Legacy Society.
- The College received a $500,000 gift commitment from Ms. Lisa Montgomery, Vice President for Finance and Administration at MUSC, made through her estate and dedicated to leadership programs for women in the Department of Healthcare Leadership and Management.
- The 2017 Showcasing Success Luncheon and Ceremony was held with record attendance. This annual event, which celebrates generous scholarship donors and their student recipients, recognized the 44 scholarships awarded in the last fiscal year totaling over $80,000.
Over the past five years, the average number of active grant awards to CHP principal investigators has been 38 per year, with 41 funded this year. The total annual monetary value of grant awards indicates a growth of 137% for the five-year period from FY13 – FY17. For FY17 the monetary value was an outstanding $10.3 million in awards, equal to FY16.

In 2013, NIH funding made up only 11% of the grant awards. In 2014, the percentage of NIH awards increased to 57% with more than $5.0 million in NIH funds. In FY15, the College increased that amount to 67% with $7.5 million in NIH funds. Now in FY17, the percentage of NIH awards is 60% with $6.2 million in NIH funds. Funding from all federal sources represents 97% of the grant dollars received this fiscal year. Of these Federal funds, 19% came from the DHHS Administration for Community Living and 11% came from the Veteran’s Administration.
The College of Health Professions had another solid year with growth in revenues and stability in recurring expenses for FY17. Revenues increased to over $38M with expenses of $35.8M that included $7.2M in University allocations to pay for central support as well as $4.5M in contributions to the University Strategic Fund. Therefore, the College realized a $1.9M positive margin in 2017.

Two primary factors contributed to this positive margin. First, our investment and growth in research produced outstanding outcomes this past year. We realized over $662K in additional grant revenue doubling our grant related revenue from 12% of total revenue in FY14 to 24% of total revenue in FY17. Second, grant activity also reduced our personnel expenses for an overall positive impact on the bottom line for the college.

The College has experienced significant growth in research, educational programs, and student numbers over the past few years. We began our new Bachelor of Science in Healthcare Studies program in the Fall of 2016 with a new cohort of students. We are continuing to explore additional programs of study that will generate new revenue streams for the College and contribute to the University’s central support and strategic investment funds. Financial stability will provide the College opportunities to continue to pursue and develop proposals for new initiatives and educational programs in the future.

### FY17 Revenue by Source

- **Student Tuition & Fees**: $22,624,913 (59%)
- **Grants**: $310,810 (1%)
- **Faculty Practice**: $401,042 (1%)
- **All Other Revenue**: $387,692 (1%)
- **State Appropriations**: $5,111,501 (14%)
- **Continuing Ed Revenues**: $9,300,137 (24%)

### College of Health Professions Statement of Personnel & Operations (P&O)

Year To Date (YTD) as of June 30, 2017 | Combined MUSC & UMA FY17 Budget

<table>
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<th>ORIGINAL BUDGET</th>
<th>COMBINED ACTUAL YTD</th>
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<tr>
<td><strong>Revenue:</strong></td>
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<td>Total Revenue</td>
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<td>Total Personnel</td>
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<tr>
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<td>University Cost Center Allocation</td>
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<td>Total Other Additions (Deductions)</td>
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<td>Revenue Over/(Under) Expenditures</td>
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**FINANCIAL HIGHLIGHTS**