September 29th, 2014

Dear MUSC Family:

I would like to share with all of you recent updates, decisions and transitions related to the OCIO and Information Technology.

**Enterprise Vice President for Information Technology and Chief Information Officer:** Dr. Frank Clark has announced his intention to step down from the position of Vice President for Information Technology and CIO at the end of June 2015. I would like to thank him for his many years of service to MUSC during the past decade. His energy, leadership and vision have well positioned MUSC for the future. The most recent example of this is our critically successful implementation of EPIC. This is even more remarkable when you consider the dramatically changing landscape called information technology- most of us have a hard enough time merely keeping up with the latest version of the iPhone. We are planning on immediately recruiting a talented individual to take the reins July 1, 2015. A new Information Management Council (as noted below) will be established immediately and will work with Dr. Clark during this interim period to help ensure a smooth leadership transition.

**MUSC IT Organizational Structure:** As part of evaluating our organization and since learning of Dr. Clark’s plans, we have embraced the opportunity to redefine our IT organizational structure to best position us for the future. This process was initiated with the engagement of an external consultant this spring (Huron) and involved input at all leadership levels including our VP’s, Deans, COM Chairs, and Medical Center leadership. The guiding principles behind this restructuring were to have accountability, financial fidelity, improved communication, customer responsiveness, and the ability to act strategically. A draft of the finalized structure, endorsed by all of the senior leadership, is included as an attachment.

Notable highlights of this new structure include a new Information Management Council chaired by Dr. Pat Cawley (Vice President for Clinical Affairs/Medical Center Executive Director and CEO) and including the Executive Vice President for Finance & Administration, Vice President for Academic Affairs, and Vice President for Medical Affairs. With this structure, the enterprise-wide Vice President of Information Technology/Chief Information Officer is ultimately accountable to the President, and will also have direct report responsibilities to the new council for ongoing operations, and financial and management issues.
Additionally, the revised MUSC IT framework will have interim Deputy Chief Information Officers for the Medical Center, University, and MUSC Physicians, along with a Deputy Chief Information Security Officer who will report directly to the enterprise-wide Vice President of Information Technology/Chief Information Officer and who will also have accountability to their respective organizational leadership. The new enterprise VP IT/CIO will ultimately fill the interim Deputy Chief Information Officer positions with permanent individuals, thus requiring the identification and recruitment of those positions. The process for identifying the interim Deputy position leadership will begin immediately and will be under the immediate direction of the Information Management Council.

As always, I am available to answer any questions that may arise as we move forward in this domain, and thank you for your continued hard work and dedication in moving MUSC forward.

Yours in service,

David J. Cole, MD, FACS
MUSC President